

## Consolidated Financial Statements

## Membertou Reserve Band Council

March 31, 2017

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### Management's Responsibility for Financial Reporting

The accompanying consolidated financial statements of the **Membertou Reserve Band Council** and all the information in this annual report are the responsibility of management and have been approved by the Chief and Council.

The consolidated financial statements have been prepared by management in accordance with Canadian generally accepted accounting principles. Consolidated financial statements are not precise since they include certain amounts based on estimates and judgments. When alternative accounting methods exist, management has chosen those it deems most appropriate in the circumstances, in order to ensure that the consolidated financial statements are presented fairly, in all material respects.

The Band maintains systems of internal accounting and administrative controls of high quality, consistent with reasonable cost. Such systems are designed to provide reasonable assurance that the financial information is relevant, reliable, and accurate, and the Band's assets are appropriately accounted for and adequately safeguarded.

The Band Council is responsible for ensuring that management fulfills its responsibilities for financial reporting and is ultimately responsible for reviewing and approving the consolidated financial statements.

The Council meets periodically with management, as well as the external auditors, to discuss internal controls over the financial reporting process, auditing matters and financial reporting issues, to satisfy themselves that each party is properly discharging their responsibilities, and to review the annual report, the consolidated financial statements and the external auditor's report.

The consolidated financial statements have been audited by Grant Thornton LLP in accordance with Canadian generally accepted auditing standards on behalf of the members. Grant Thornton LLP has full and free access to the Council.



# Independent Auditor's Report

Grant Thornton LLP Suite 200 500 George Place Sydney, NS B1P 1K6 T (902) 562-5581 F (902) 562-0073 www.GrantThornton.ca

To the Chief and Councillors of the

Membertou Reserve Band Council

We have audited the accompanying consolidated statement of financial position of the Membertou Reserve Band Council (the "Band Council") as at March 31, 2017, and the consolidated statement of operations, changes in net financial liabilities, statement of fund balances, and statement of cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

#### Management's responsibility for the financial statements

The Band Council's management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditor's responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk

assessments, the auditor considers internal control relevant to the Band Council's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Band Council's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the Band Council's management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### **Basis for qualified opinion**

The statement of financial position includes intangible assets in the amount of \$2,064,336 for fishing licenses and permits purchased by the Band. Recording intangible assets is a departure from Canadian public sector accounting standards. Accordingly, both the purchased licenses and permits and accumulated surplus are overstated by \$2,064,336 as at March 31, 2017. If intangible assets were not recorded in order to be in compliance with Canadian public sector accounting standards, purchased licenses and permits and accumulated surplus are overstated surplus would both decrease by \$2,064,336.

#### **Qualified opinion**

In our opinion, except for the effects of the matter described in the *Basis for qualified opinion* paragraph, these consolidated financial statements present fairly, in all material respects, the financial position of the Membertou Reserve Band Council as at March 31, 2017, and the results of its operations, changes in its net financial liabilities, and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

#### **Emphasis of matters**

We draw attention to Note 2 to the financial statements which describes the restatement of a prior period. Our opinion is not qualified in respect to this matter.

Sydney, Nova Scotia

July 25, 2017

Grant Thornton LLP

Chartered professional accountants Licensed Public Accountants

## Membertou Reserve Band Council Consolidated Statement of Operations

		0.000	<b>M</b>			
Year ended March 31		Budget		2017		2016
Povonuos						
Revenues	\$	2 024 400	¢	2 002 704	\$	2 0 4 2 0 0 0
Fisheries	Ф	3,021,499	\$	3,902,794	Ф	3,043,099
Rental		4,757,548		4,672,972		2,549,121
Commercial sales		37,054,362		37,353,772		35,077,216
Gain on disposal of property		-		15,526		172,075
Government transfers (Note 22)		11,869,505		25,499,957		14,855,177
Other revenues		88,000		714,341		458,088
		56,790,914		72,159,362		56,154,776
Expenditures						
Administrative		3,331,619		3,668,243		2,729,470
Community expenses		3,221,978		3,526,929		3,166,900
Core funding and benefits		852,840		849,027		855,006
Cost of sales – commercial		14,591,040		14,548,790		14,263,362
Education and training		1,157,411		1,273,558		1,233,213
Fishing		200,400		297,491		308,485
Health programs		693,606		904,835		1,085,643
Insurance		462,248		519,898		439,903
Interest		2,055,885		2,203,238		1,565,226
Other		2,786,237		2,814,176		2,134,257
Professional fees		321,825		293,575		350,074
Repairs and maintenance		5,472,833		7,874,073		4,468,558
Salaries and benefits		14,307,154		14,626,462		13,599,807
Security and policing		822,533		947,359		909,898
Social		3,556,159		3,589,123		3,266,418
		53,833,768		57,936,777		50,376,220
Less: transfers/recoveries		(1,561,516)		(1,613,922)		(1,502,876)
		,				,
		52,272,252		56,322,855		48,873,344
Annual surplus before amortization						
and property transfer		4,518,662		15,836,507		7,281,432
		1,010,002		,,		1,201,102
Transfer of Highway 125 Project to the						
Province of Nova Scotia (Note 20)		_		_		6,021,928
Amortization		3,938,133		E 1/6 609		
Amonization				<u>5,146,698</u>		3,887,589
		3,938,133		<u>5,146,698</u>		9,909,517
Appuel cumplus (deficit)	¢	E90 E20	¢	10 600 000	¢	
Annual surplus (deficit)	<u>\$</u>	580,529	$\overline{\Phi}$	10,689,809	$\overline{\Phi}$	(2,628,085)
Accumulated surplus, beginning of year				10 722 225		52 251 110
Accumulated surplus, beginning of year				<u>49,723,325</u>		<u>52,351,410</u>
Accumulated surplus, end of year			¢	60,413,134	\$	49,723,325
Accumulated surplus, end or year			Ψ	00,713,134	Ψ	73,123,323

See accompanying notes to the consolidated financial statements.

### Membertou Reserve Band Council Consolidated Statement of Financial Position

March 31	2017	2016
Financial assets		
Cash	\$ 3,867,542	\$ 2,917,234
Receivables (Note 2)	7,130,323	3,547,238
Inventory (Note 6)	395,669	325,955
Band funds in trust (Note 3)	116,380	114,735
Restricted cash	2,019,815	1,723,561
Investments (Note 4)	 <u>2,710,678</u>	 <u>2,689,397</u>
	 16,240,407	 11,318,120
Financial liabilities		
Payables and accruals (Note 10)	7,207,565	3,547,161
Construction payables to be financed	517,406	2,352,324
Deferred revenue (Note 11)	1,432,409	476,052
Long term debt (Note 12)	72,471,012	61,620,511
Deferred trust contributions (Note 13)	6,098,207	5,748,207
Capital lease obligations (Note 14)	389,060	27,753
	 88,115,659	 73,772,008
Net financial liabilities (Page 6)	(71,875,252)	(62,453,888)
Non-financial assets		
Purchased fishing licenses and permits (Note 7)	2,064,336	2,064,336
Capital assets (Note 8)	129,691,662	109,821,417
Prepaids (Note 5)	 532,388	 291,460
	 <u>132,288,386</u>	 112,177,213
Accumulated surplus (Page 4)	\$ 60,413,134	\$ 49,723,325

Contingencies (Note 17)

Commitments (Note 18)

Subsequent events (Note 24)

On behalf of the Band Council

au Chief

Helitenthe Councillor

See accompanying notes to the consolidated financial statements.

### **Membertou Reserve Band Council** Consolidated Statement of Changes in Net Financial Liabilities

Year ended March 31	-3-	Budget	2017	 2016
Net revenues	\$	580,529	\$ 10,689,809	\$ (2,628,085)
Gain on disposal of capital assets Transfer of Highway 125 Project to the Province of		-	(15,526)	(172,075)
Nova Scotia (Note 20)		-	-	6,021,928
Proceeds on sale of capital assets		-	99,510	255,100
Depreciation		3,938,133	5,146,698	3,887,589
Capital assets acquired		-	<u>(25,100,927)</u>	 <u>(32,727,123</u> )
		4,518,662	(9,180,436)	 (25,362,666)
Acquisition of prepaid expenses			(240,928)	 <u>(97,578</u> )
Change in net financial liabilities		4,518,662	(9,421,364)	(25,460,244)
Net financial liabilities, beginning of year		<u>(62,779,843)</u>	(62,453,888)	 (36,993,644)
Net financial liabilities, end of year	\$	( <u>58,261,181</u> )	<u>\$ (71,875,252</u> )	\$ (62,453,888)

See accompanying notes to the consolidated financial statements

### Membertou Reserve Band Council Consolidated Statement of Cash Flows

Year ended March 31	2017	2016
Increase (decrease) in cash and cash equivalents		
Operating		
Excess (deficiency) of revenue over expenditures	\$ 10,689,809	\$ (2,628,085)
Depreciation	5,146,698	3,887,589
Gain on disposal of capital assets	(15,526)	(172,075)
Transfer of Highway 125 Project to the Province of		
Nova Scotia (Note 20)	-	6,021,928
Share of limited partnership income	<u>(96,281</u> )	<u>(42,484</u> )
	15,724,700	7,066,873
Change in non-cash operating working capital		
Receivables	(3,583,085)	(365,589)
Prepaids	(240,928)	(97,578)
Inventory	(69,714)	(39,572)
Payables and accruals	1,825,486	(1,473,053)
Deferred revenue	956,357	<u>(54,530</u> )
	14,612,816	5,036,551
Investing		
Partnership draws	100,000	150,000
Purchase of investments	(25,000)	(26,000)
	75,000	124,000
Financing		
New deferred trust contributions	350,000	207,500
Repayment of long term capital lease obligation	(68,971)	(131,863)
Receipt of long term debt	12,914,267	27,444,387
Repayment of long term debt	(2,063,766)	(1,842,586)
	11,131,530	25,677,438
Capital		
Proceeds on disposal of assets	99,510	255,100
Capital assets acquired	(24,670,649)	(32,727,123)
	(24,571,139)	(32,472,023)
Net increase (decrease) in cash and cash equivalents	1,248,207	(1,634,034)
Cash and cash equivalents, beginning of year	4,755,530	6,389,564
Cash and cash equivalents, end of year	\$ 6,003,737	\$ 4,755,530
Cash and cash equivalents consist of:		
Cash	\$ 3,867,542	\$ 2,917,234
Funds in trust	116,380	114,735
Restricted cash	2,019,815	1,723,561
	<u>\$ 6,003,737</u>	\$ 4,755,530

See accompanying notes to the consolidated financial statements.

March 31, 2017

#### 1. Summary of significant accounting policies

#### Reporting entity and principles of financial reporting

These financial statements have been prepared in accordance with Canadian generally accepted accounting principles, which encompass the principles common with First Nations.

The consolidated financial statements of the Membertou Reserve Band Council are the representations of management prepared in accordance with Canadian generally accepted accounting principles for local governments, as recommended by the Public Sector Accounting Board (PSAB) of the Canadian Institute of Chartered Accountants.

The focus of PSAB financial statements is on the financial position of the First Nation and the changes thereto. The consolidated statement of financial position includes all the assets and liabilities of the First Nation.

Significant aspects of the accounting policies adopted by the First Nation are as follows:

#### **Principles of consolidation**

The consolidated financial statements include the accounts of all funds and operations in which the First Nation has a controlling interest, after the elimination of inter-fund transactions and balances. The entities include the following Membertou Reserve Band Council Funds - Operating Fund, Housing Fund, Public Works Fund, Capital Fund, Economic Development Fund, Enterprise Fund, Employment Development Fund, Health Fund, AFS Program Fund, Social Fund, Enterprise Fund, and Education Fund, as well as, the Membertou Development Corporation, the Membertou Market, the Membertou Trade & Convention Centre Limited, the Membertou Gaming Commission Inc., 3237395 Nova Scotia Limited (Operating as Membertou Insurance Brokers), Membertou Commercial Fisheries, Membertou Entertainment Centre, the Membertou Business Centre, the Membertou Cultural and Heritage Centre Foundation Inc., Membertou Data Centre, Membertou Geomatics, Membertou Sport and Wellness Centre, and Membertou Properties Limited Partnership.

#### Cash and cash equivalents

Cash and cash equivalents include cash on hand, balances with banks, and term deposits net of bank overdraft.

#### **Revenue recognition**

All non-government contributions or grant revenues that are externally restricted such that they must be used for a specified purpose are recognized as revenue in the period in which the resources are used for the purpose or purposes specified. Any externally restricted inflow received before the criterion has been met is reported as a liability until the resources are used for the purpose or purposes specified.

Unrestricted revenue is recognized when received or receivable if the amount to be received can be reasonably estimated and ultimate collection is reasonably assured.

Rental revenue is recognized when received or receivable and collection is reasonably assured.

Gaming revenue from video lottery net of corresponding direct expenses are recognized at the time of play and are recorded net of commissions and credits paid out. Other gaming revenues are recognized as earned when received or receivable as long as collection is reasonably assured.

March 31, 2017

#### 1. Summary of significant accounting policies (continued)

#### **Government transfers**

Government transfers received are recognized in the financial statements as revenue when the transfers are authorized and all eligibility criteria have been met except when there is a stipulation that gives rise to an obligation that meets the definition of a liability. In that case, the transfer is recorded as a liability and recognized as revenue as the stipulations are met.

Government transfers to individuals and other entities are recognized as an expense when the transfers are authorized and all eligibility criteria have been met.

#### Investments

Investments are valued at the lower of cost and net realizable value.

#### **Tangible capital assets**

Tangible capital assets are recorded at cost less accumulated amortization and impairment.

#### Depreciation

Rates and bases of depreciation applied to write off the cost of property and equipment over their estimated lives are as follows:

Buildinas 4%, declining balance Housing properties 25 year, straight line Infrastructure 4%, declining balance Fishing vessels 15%, declining balance 20%, declining balance Fishing equipment Equipment 20%, declining balance Motor vehicles 20%, declining balance Moveable equipment 20%, declining balance School buses 20%, declining balance Computer hardware and software 20%, declining balance Office equipment and furniture 20%, declining balance 20%, declining balance Parking lots Equipment under capital lease 20%, declining balance

#### Purchased fishing licenses and permits

Purchased fishing licenses and permits assets are intangible capital assets. These indefinitelived fishing licenses and permits are recognized at cost and are not amortized. The capitalization of intangible assets is a departure from Canadian public sector accounting standards.

The Band evaluates the carrying value of its licenses and permits annually for impairment. Should a permanent impairment be identified, the impairment will be recognized as a reduction in the carrying value and as a charge against income on the statement of operations in the period the impairment occurred.

The Band also owns other communal fishing licenses and permits which were not purchased by the Band but were given to or granted to the Band.

March 31, 2017

#### 1. Summary of significant accounting policies (continued)

#### Use of estimates

In preparing the Band's financial statements, management is required to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements and reported amounts of revenue and expenses during the period. Actual results could differ from these estimates.

#### Income taxes

The Band Council is exempt from income taxes under Section 149(I) (c) of the *Canadian Income Tax Act*.

#### **Moveable Capital Asset Reserve**

The Band is required to maintain a Moveable Capital Asset Reserve in accordance with the consolidated contribution agreement with Health Canada. The reserve is for the maintenance or replacement of capital assets transferred to the band by Health Canada. Expenditures of capital funds under the reserve are restricted to expenditures on these assets only and there can be no transfer of these funds to the operating budget.

#### Inventory

The cost of inventories is comprised of directly attributable costs and includes the purchase price plus other costs incurred in bringing the inventories to their present location and condition, such as freight. The cost is reduced by the value of rebates and allowances received from vendors. The Band estimates net realizable value as the amount that inventories are expected to be sold. Inventories are written down to net realizable value when the cost of inventories is not estimated to be recoverable due to obsolescence, damage, or declining selling prices. When circumstances that previously caused inventories to be written down below cost no longer exist or when there is clear evidence of an increase in selling price, the amount of the writedown previously recorded is reversed. Costs that do not contribute to bringing inventories to their present location and condition, such as storage and administrative overheads, are specifically excluded from the cost of inventories and are expensed in the period incurred.

The cost of inventory recognized as an expense during fiscal 2017 was \$10,574,924 (2016 \$8,986,394). No write-down of inventories below their cost to their net realizable value was made in fiscal 2017. There were no reversals of inventories written down previously that are no longer estimated to sell below cost.

#### Leases

Leases are classified as either capital or operating in nature. Capital leases are those which transfer substantially all the benefits and risks of ownership to the lessee. If the lease contains a term that allows ownership to pass to the Company or there is a bargain purchase option the capitalized value is depreciated over the estimated useful life of the related asset. Otherwise, the capitalized value is depreciated on a straight line basis over the lesser of the lease term and its estimated useful life. Obligations recorded under capital leases are reduced by the principal portion of lease payments as incurred and the imputed interest portion of capital lease payments is charged to expense and amortized straight-line over the life of the lease. Operating lease payments are charged to expense.

March 31, 2017

#### 1. Summary of significant accounting policies (continued)

#### Net debt

The Band's financial statements are presented so as to highlight net debt as the measurement of financial position. The net debt of the Band is determined by its liabilities less its financial assets.

#### Hedge accounting

The Band uses derivative instruments to manage the Band's exposure to interest rate risks. When derivative instruments are used, the Band determines whether hedge accounting can be applied. Where hedge accounting can and will be applied, the hedge is documented at inception, detailing the hedging relationship, identifying the hedged item, the related hedging item, the nature of the specific risks being hedged and the intended term of the hedging relationship. Both at the inception of the hedging relationship, and throughout the term, the Band has reasonable assurance that the critical terms of the hedging item and the hedged item are, and will remain, the same. For all hedged items which are anticipated transactions, the Band has determined that it is probable that the transaction will occur at the time and in the amount documented at the inception of the hedging relationship.

The Band has elected to use hedge accounting for the following qualifying hedging relationships:

A prime plus 1.50% mortgage has been hedged with a 3.495% fixed interest rate swap to mitigate the effect of changes in interest rates.

2. Receivables	<u>2017</u>	<u>2016</u>
Indigenous and Northern Affairs Canada Housing rents Mi'Kmaq Employment Training Secretariat Health Canada Commodity sales tax Department of Fisheries and Oceans Atlantic Integrated Commercial Fisheries Initiative Province of Nova Scotia Atlantic Canada Opportunities Agency Mi'Kmaw Kina'matnewey Sundry Unama'ki Economics Benefits Office Canada Mortgage and Housing Corporation Trade	<pre>\$ 1,791,340 618,580 57,024 - 484,831 162,000 297,000 201,034 908,250 734,281 673,541 - 27,357 <u>1,175,085</u> 7,130,323</pre>	\$ 598,533 666,786 573 18,468 836,363 171,606 - 214,415 - 103,032 231,783 - 58,644 <u>709,939</u> 3,610,142
Less: allowance for doubtful accounts	<u> </u>	<u>(62,904)</u> <u>\$3,547,238</u>

March 31, 2017

#### 3. Band funds in trust

The Trust Fund arises from monies derived from capital or revenue sources as outlined in Section 62 of the *Indian Act*. These funds are held in trust in the Consolidated Revenue Fund of the Government of Canada and are subject to audit by the Office of the Auditor General of Canada. The management of these funds is primarily governed by Sections 63 to 69 of the *Indian Act*.

The changes in net assets of the Trust Fund during the year are as follows:

	<u>2017</u>	<u>2016</u>
Net assets, beginning of year Proceeds from reserve lands disposition Interest earned	\$ 114,735 - <u>1,645</u>	\$ 25,008 87,000 
Net assets, end of year	<u>\$ 116,380</u>	<u>\$ 114,735</u>
4. Investments	<u>2017</u>	<u>2016</u>
Membertou Hotel Limited Partnership Encyt Technologies Incorporated Tylev Investments Inc.	\$ 2,659,678 26,000 <u>25,000</u>	\$ 2,663,397 26,000
	<u>\$ 2,710,678</u>	<u>\$ 2,689,397</u>
5. Prepaids	<u>2017</u>	<u>2016</u>
Core funding Insurance Miscellaneous	\$  122,273 312,698 <u>97,417</u>	\$- 250,828 <u>40,632</u>
	<u>\$                                    </u>	<u>\$ 291,460</u>

(Unaudited – See Notice to Reader) March 31, 2017

6. Inventory	<u>2017</u>	<u>2016</u>
Membertou Enterprise Fund Membertou Sports and Wellness Membertou Trade and Convention Centre Limited Membertou Entertainment Centre Membertou Cultural and Heritage Centre Foundation Inc. Membertou Market	\$ - 12,156 70,201 24,208 108,744 <u>180,360</u> \$ 395,669	\$ 38 - 74,171 15,686 88,516 147,544 \$ 325,955
<ol> <li>Purchased fishing licenses and permits</li> <li>Purchased fishing licenses and permits</li> </ol>	<u>2017</u> \$ 2,064,336	<u>2016</u> \$ 2,064,336

The Band records all purchased commercial fishing licenses and permits as intangible assets. All other permits and licenses owned by Membertou Reserve Band Council have been granted for a \$nil consideration and therefore have not been capitalized.

March 31, 2017

#### 8. Capital assets

	Cos	st, beginning				Cost, end	Accumulated depreciation,		Depreciation on	Accumulated depreciation,	2017	2016
	00	of year	Additions	Transfers	Disposals	of year	beginning of year	Depreciation	Disposal	end of year		Vet book value
Land	\$	7,334,314	\$ 329,994		\$ (56,459) \$	7,607,849	\$-	\$-	\$-	\$-	\$ 7,607,849	\$ 7,334,314
Buildings		55,808,576	9,547,107	13,745,681	-	79,101,364	9,535,328	2,368,990	(15,299)	11,889,019	67,212,345	46,273,248
Infrastructure		28,561,887	2,029,954		-	30,591,841	5,679,952	817,227	-	6,497,179	24,094,662	22,881,935
Housing Properties		24,626,831	3,246,505	1,203,670	-	29,077,006	10,849,241	920,229	-	11,769,470	17,307,536	13,777,590
Fishing vessels		1,411,166	239,056		(24,195)	1,626,027	718,588	118,381	-	836,969	789,058	692,578
Fishing equipment		395,426	-		-	395,426	260,052	27,075	-	287,127	108,299	135,374
Equipment		4,475,299	2,428,714		(63,270)	6,840,743	3,135,590	363,506	(51,328)	3,447,768	3,392,975	1,339,709
Motor Vehicles		738,588	63,127		(54,608)	747,107	490,518	59,068	(47,921)	501,665	245,442	248,070
Computer hardware & software		1,471,731	148,461		-	1,620,192	1,176,214	64,148		1,240,362	379,830	295,517
Office equipment		603,257	34,500		-	637,757	540,599	12,210		552,809	84,948	62,658
Parking lots		628,204	-		-	628,204	235,016	15,728		250,744	377,460	393,188
Leasehold improvements		2,347,585	173,897		-	2,521,482	1,016,214	356,583		1,372,797	1,148,685	1,331,371
Signage		311,830	32,697		-	344,527	205,316	23,553		228,869	115,658	106,514
Assets under construction		14,949,351	6,826,915	(14,949,351)	-	6,826,915	-	-		-	6,826,915	14,949,351
		-	-		-	-	-	-		-		-
	\$	143,664,045	\$25,100,927	s -	\$(198,532) \$	168,566,440	\$ 33,842,628	\$ 5,146,698	\$ (114,548)	\$ 38,874,778	\$ 129,691,662	\$ 109,821,417

March 31, 2017

#### 9. Bank indebtedness

The Band Council has an established line of credit of \$2,500,000. The line of credit bears interest at a rate of prime plus 1%. At the year end, the line of credit had a balance outstanding of nil (2016 - nil).

10. Payables and accruals	<u>2017</u>	<u>2016</u>
Trade Accrued liabilities Commodity tax Employee benefits Security deposits Other	\$ 4,024,031 2,981,261 60,748 75,630 - <u>65,895</u>	\$ 2,589,668 725,856 66,167 70,264 32,504 62,702
	<u>\$   7,207,565</u>	<u>\$ 3,547,161</u>
11. Deferred revenue	<u>2017</u>	<u>2016</u>
Tui'kn Partnership Long term deferred gain on land sale Indigenous and Northern Affairs Canada Health Canada Mi'Kmaw Kina'matnewey Kwilmu'kw Maw-klusuaqn Miscellaneous	\$ 105,520 - 212,968 30,000 483,700 170,636 429,585 \$ 1,432,409	\$ 109,582 94,741 - - - 71,018 200,711 \$ 476,052

March 31, 2017

12. Long term debt	<u>2017</u>	<u>2016</u>
Canada Mortgage and Housing Corporation 1.39% - 2.84% mortgages, repayable under various terms by October 2038.	\$ 6,489,520	\$ 6,768,293
First Nation Finance Authority 2.9% - 3.79% loans, repayable under various terms, maturing June 2024.	31,405,758	32,012,650
Royal Bank of Canada 2.21% - 5.25% mortgages, repayable under various terms by September 20, 2032.	1,118,117	1,221,232
Ford Credit 4.89% retail instalment contract repayable in monthly instalments of \$610 on account of principal and interest maturing in October 2020.	23,512	-
4.89% retail instalment contract repayable in monthly instalments of \$610 on account of principal and interest maturing in October 2020.	23,512	-
Ulnooweg Development Group 8% term loan repaid during the year	-	21,597
Bank of Montreal 4.25% term loan, maturing in July 2019, repayable in equal annual instalments of \$40,714.	287,143	382,857
4.25% mortgage, repayable in equal monthly instalments of \$5,378, including interest, matures August 2023.	354,779	404,274
2.79% term loan, due on demand, maturing in February 2037, repayable in monthly instalments of \$38,770.	7,087,316	1,675,154
Prime plus 0.25% term loan, due on demand, maturing in March 2020, repayable in annual principal instalments of \$1,000,000 plus monthly interest.	3,000,000	-
Prime plus 1.00% term loan, due on demand, maturing December 2023, repayable in principal instalments of \$9,453 plus monthly interest.	550,791	-
4.25% term loan repaid during the year.	-	143,334

March 31, 2017

12.	Long term debt (continued)	<u>2017</u>	<u>2016</u>
2.	97% mortgage repayable in monthly instalments of \$7,290 on account of principal and interest maturing on May 2020, secured by an Indigenous and Northern Affairs Canada Ministerial Guarantee. Loan will be repayable over 25 years.	1,400,289	1,113,897
3.	59% mortgage repayable in monthly instalments of \$5,338 on account of principal and interest maturing on May 2020, secured by an Indigenous and Northern Affairs Canada Ministerial Guarantee. Loan will be repayable over 25 years.	975,926	1,004,475
Pi	ime plus 0.75% non-revolving, demand loan with repayment of interest only during the construction phase, up to 24 months. After the construction phase, the loan will be converted to a term loan with the option of a fixed rate. Loan will be repayable over 25 years.	2,176,777	-
Pi	ime plus 0.75% term loan advance.	771,798	-
Poa	ce Hills Trust		
	25% mortgage repayable in 180 monthly instalments of \$8,173, matures August 2028.	1,839,142	1,600,858
4.	25% mortgage, repayable in 170 monthly instalments of \$15,140, matures May 2028.	1,613,320	1,723,743
4.	25% mortgage, repayable in monthly instalments of \$5,095, matures May 2022.	272,250	-
	eral Motors Acceptance Corporation 2% term loan repayable in monthly instalments of principal and interest of \$443, maturing in May 2016, secured by a chattel mortgage on a 2011 Chevrolet truck.	-	772
Ban	k of Nova Scotia		
In	terest free loan, maturing in December 2019, repayable in equal monthly instalments of \$397.	13,100	17,863
In	terest free loan, maturing in December 2019, repayable in equal monthly instalments of \$397.	13,099	17,862
Pı	ime plus 1.5% mortgage repayable in 59 equal monthly payments of principal and interest. The term of the loan is 5 years and amortization is 25 years.	12,702,302	13,040,008

March 31, 2017

12. Long term debt (continued)	<u>2017</u>	<u>2016</u>
Atlantic Canada Opportunities Agency 5.75% repayable loan, payments begin July 2015, repayable in monthly instalments of \$6,479, matures June 2021.	292,561	351,642
Doncaster Mortgage Interest free mortgage, repayable in annual instalments of \$60,000, maturing April 2017.	<u> </u>	<u> </u>
Current portion of long term debt Principal payments due within one year.	3,470,726	1,920,255
	<u>\$ 69,000,286</u>	<u>\$ 59,700,256</u>

As security, the band has provided a Band Council Resolution providing an irrevocable authorization to the Indigenous and Northern Affairs Canada to assign all funding until all loans are repaid to the bank and a floating charge on the assets of the Band Council.

As security, the Bank of Montreal has been given a general security agreement constituting a first ranking security interest in all personal property of the Membertou Reserve Band Council. A corporate guarantee has also been provided by Membertou Gaming Commission Inc. and the Membertou Trade and Convention Centre in the amount of \$2,700,000 from each entity.

In conjunction with the mortgage from the Bank of Nova Scotia with a balance of \$12,702,302 at March 31, 2017, an interest rate swap is designated as a hedge of the interest rate risk in the Company's 25 year floating rate mortgage. The swap matures at the same time as the debt and requires the Company to pay 3.495%. The floating rate side of the swap exactly matches the interest payments on the debt, at a rate of prime plus 1.5%. All payments are due on the 17<sup>th</sup> day of each month; therefore interest is accrued at the reporting date.

Repayments in each of the next five (5) years are as follows:

2018	\$ 3,470,726
2019	3,477,621
2020	3,520,753
2021	2,431,484
2022	2,391,707
Thereafter	57,084,230
	\$ 72,376,521

March 31, 2017

13. Deferred trust contributions	<u>2017</u>	<u>2016</u>
Balance, beginning of year Contributions during the year Deferrals during the year	\$    5,748,207 (388,000) <u> </u>	\$ 5,540,707 (565,500) 
Contributions due within one year	6,098,207 <u>709,500</u>	5,748,207 <u>480,000</u>
Deferred trust contributions	<u> </u>	\$ 5,268,207

The Membertou Reserve Band Council has setup a Children's Trust Fund for all children on the Membertou Reserve Band Council list. An annual contribution is made on each child's behalf to the trust fund.

14. Capital lease obligations	<u>2017</u>	<u>2016</u>
<b>Royal Bank of Canada</b> 4.18% capital lease repaid during the year	\$ -	\$ 20,786
7.6% capital lease repaid during the year	-	6,967
<ul><li>2.9% capital lease, repayable in monthly instalments of \$7,694, maturing in October 2021.</li></ul>	 <u>389,060</u> 389,060	 27,753
Less: current portion	 82,129	 27,753
	\$ 306,931	\$ 
Repayments in each of the next five (5) years are as follows:		
2018 2019 2020 2021 2022 Less: amounts representing interest	\$  92,326 92,326 92,326 92,326 46,193 415,497 26,437 389,060	

March 31, 2017

15.	Derivatives		<u>2017</u>	<u>2016</u>		
		Carrying amount			Notional <u>amount</u>	
Asset	<u>s</u>					
Intere	st rate contracts	<u>\$12,741,491</u>	\$ 12,702,202	\$ 13,040,008	\$ 13,040,008	
<u>Liabil</u>	ities					
Intere	st rate contracts	\$12,702,302	\$ 12,702,302	\$ 13,040,008	\$ 13,040,088	
		39,189	-	-	<u> </u>	

The Partnership has designated prime, plus 1.5% mortgage as hedged with 3.495% fixed interest rate swap to mitigate the effect of changes in interest rates. The following is the accrued amounts pertaining to 3.495% fixed interest rate swap:

3.495% fixed rate interest rate swap	<u>2017</u>		<u>2016</u>
Accrued net amount payable on swap	\$ 1,481	<u>\$</u>	1,620

#### 16. Accumulated surplus

The First Nation segregates its accumulated surplus into the following categories:

	<u>2017</u>	<u>2016</u>
Unallocated Funds on deposit with Indigenous and Northern	\$ 60,207,080	\$ 49,314,196
Affairs Canada	116,380	114,735
Health Canada Moveable Capital Asset Reserve	89,350	85,521
Replacement reserve	324	208,873
	<u>\$ 60,413,134</u>	<u>\$ 49,723,325</u>

The funds on deposits have been set aside to be spent on specific projects.

March 31, 2017

#### 17. Contingencies

- a) The Band has entered into a five year alternative funding arrangement with the Indigenous and Northern Affairs Canada, effective April 1, 2013. These funds may be repayable if any of the following conditions are not met:
  - 1) minimum program requirements are not met;
  - 2) capital funds are not expended for capital purposes; and
  - 3) any mandatory capital projects are not completed.
- b) As at March 31, 2017, the Band has provided a guarantee for mortgages payable by Band members, totalling \$959,655 (2016 \$1,028,462), which were obtained under Section 10 of the *Indian Act*. In the event that the individual is unable to meet its obligations at some future date and the Band is required to honour its guarantee, any payments will be accounted for as a charge to operations in the year such payments are made.
- c) The Band's pension plan contributions are funded by the Indigenous and Northern Affairs Canada. Any unexpended portion of these funds is repayable by the band.
- d) The Band has entered into contribution agreements with various government departments. Funding received under these contribution agreements is subject to repayment if the band fails to comply with the terms and conditions of the agreements.
- e) Under an agreement with the Bank of Nova Scotia, the Band is jointly and severally liable for loans provided by the Bank of Nova Scotia to Membertou Properties Limited Partnership. The Band has provided the Bank of Nova Scotia with a General Security Agreement providing a 2<sup>nd</sup> security interest in all present and future personal property subject with appropriate insurance coverage, loss if any, payable to the Bank and including specific charges over equipment financed. At March 31, 2017, outstanding loan balances were \$12,741,491.

March 31, 2017

#### 18. Commitments

Membertou Entertainment Centre has entered into an agreement to lease handsets which expires on July 31, 2018. The annual rent of the handsets consists of a minimum monthly payment. Minimum lease payments for the next two (2) years are as follows:

2018	\$ 290,304
2019	\$ 96,768

#### 19. Replacement reserve fund

Under the terms of the agreement with the CMHC, the replacement reserve account is to be increased by annual charges to equity. The charge in the current year is \$93,018 (2016 - \$93,166). These funds, along with accumulated interest, must be held in a separate bank account and/or invested only in accounts or instruments insured by the Canada Deposit Insurance Corporation or as may otherwise be approved by the CMHC from time to time. The funds in the account may only be used as approved by the CMHC. Withdrawals are credited to interest first and then principal.

As of March 31, 2017, the reserve was fully funded.

#### 20. Transfer of Highway 125 Project to the Province of Nova Scotia

Under the terms of a Memorandum of Understanding between the Membertou Reserve Band Council and the Province of Nova Scotia, the Band agreed to construct an interchange structure connecting the Membertou Indian Reserve with that of the provincial highway system. Upon its completion, the Band agreed to transfer ownership of the interchange and ramp system to the Province of Nova Scotia.

March 31, 2017

#### 21. Pension costs and obligations

The Band is required to match contributions to a group registered retirement savings plan for all full time employees to a limit of 5.5% of the yearly maximum pensionable earnings for non-band members and 9% for band members. Total contributions during the year amounted to \$454,946 (2016 - \$460,663).

#### 22. Government transfers

	<u>Operating</u>	2017 <u>Capital</u>	<u>Total</u>	Operating	2016 <u>Capital</u>	Total
Indigenous and Northern						
Development Canada	\$ 6,534,386	\$ 5,122,675	\$11,657,061	\$ 5,734,514	\$ 950,594	\$ 6,685,108
Health Canada	1,783,612	13,326	1,796,938	2,046,212	13,120	2,059,332
Canada Mortgage and Housi	ng					
Corporation	333,712		333,712	398,585		398,585
Mi'kmaw Kina'matnewey	3,706,333		3,706,333	3,177,910		3,177,910
Other	930,562	1,414,250	2,344,812	705,057	500,000	1,205,057
Total	13,288,605	6,550,251	19,838,856	12,062,278	1,463,714	13,525,992
Province of Nova Scotia	161,101	5,500,000	5,661,101	200,000	1,129,185	1,329,185
	\$13,449,706	\$ 12,050,251	\$25,499,957	\$12,262,278	\$2,592,899	\$14,855,177

#### 23. Comparative figures

Certain of the 2016 comparative figures have been reclassified to conform to the financial statement presentation adopted for 2017.

#### 24. Subsequent events

Subsequent to year end, Membertou Development Corporation purchased the Habourside Commercial Park for \$1,112,000. This purchase was financed with a temporary \$1,200,000 increase in the Bank of Montreal line of credit.